

PayPoint plc

Results for 26 weeks ended 30 September 2013



21 November 2013



Agenda

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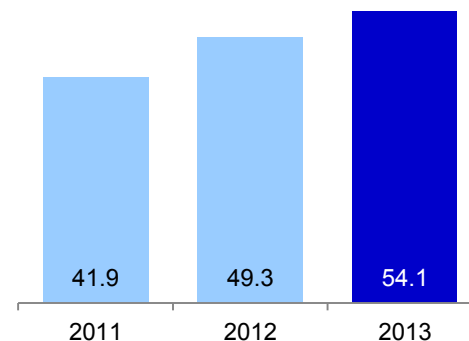
Results summary

- A set of strong results with progress across all parts of the business in line with our strategy
- Net revenue up 9.7% and operating profit up 10.9% to £20.9m
- Retail net revenue up 10.0%
 - UK and Ireland net revenue up 9.4%
 - Romanian network continued to grow profit with transactions up 33.7% and net revenue up 23.4%
 - Improved retail yield
 - Collect+ JV became profitable and started to scale with transactions up 72.2% to 5.7 million
- e&m commerce delivered top line growth with transactions up 22.2%, net revenue up 7.6%. Transaction growth:
 - Internet payments up 17.0%
 - PayByPhone up 43.1%
- Interim dividend of 11.4p per share, up 11.8%

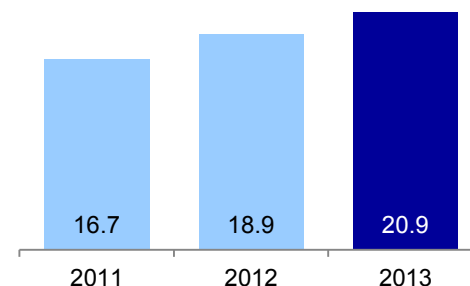
1. The 2013 results cover a period of 26 weeks (2012: 27 weeks) and as a consequence of an extra week in the prior period, percentage increases in the current period are lower.

Period ended September¹

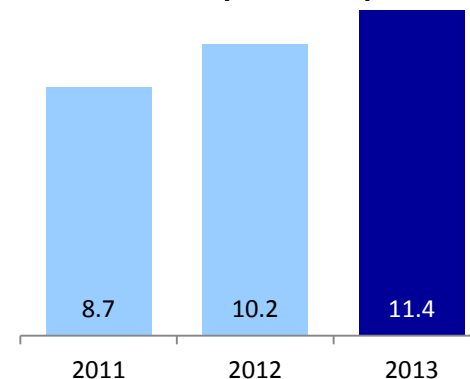
Net revenue £m



Operating profit £m



Dividends per share pence

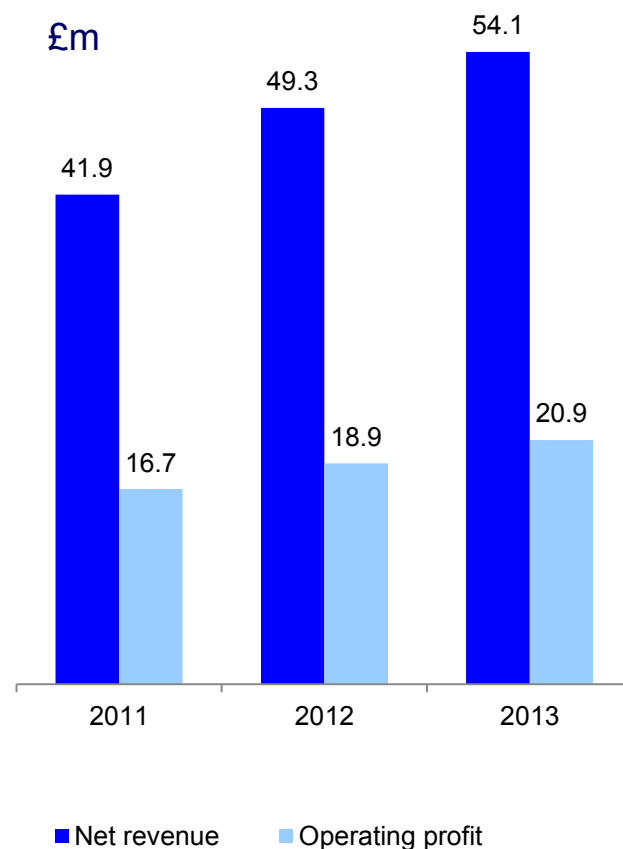


Financial review



Strong business momentum

Period ended September	2011	2012	2013
	£m	£m	£m
Net revenue ¹	41.9	49.3	54.1
Other cost of sales	(5.9)	(7.4)	(8.1)
Administrative expenses	(19.3)	(23.1)	(25.1)
Operating profit	16.7	18.9	20.9
Share of Collect+ JV	(0.9)	(0.7)	0.2
Investment income less costs	0.1	0.1	0.1
Profit before taxation	15.8	18.3	21.3
Tax	(4.5)	(4.6)	(4.9)
Diluted earnings per share	16.7p	20.2p	24.0p
Dividend per share	8.7p	10.2p	11.4p

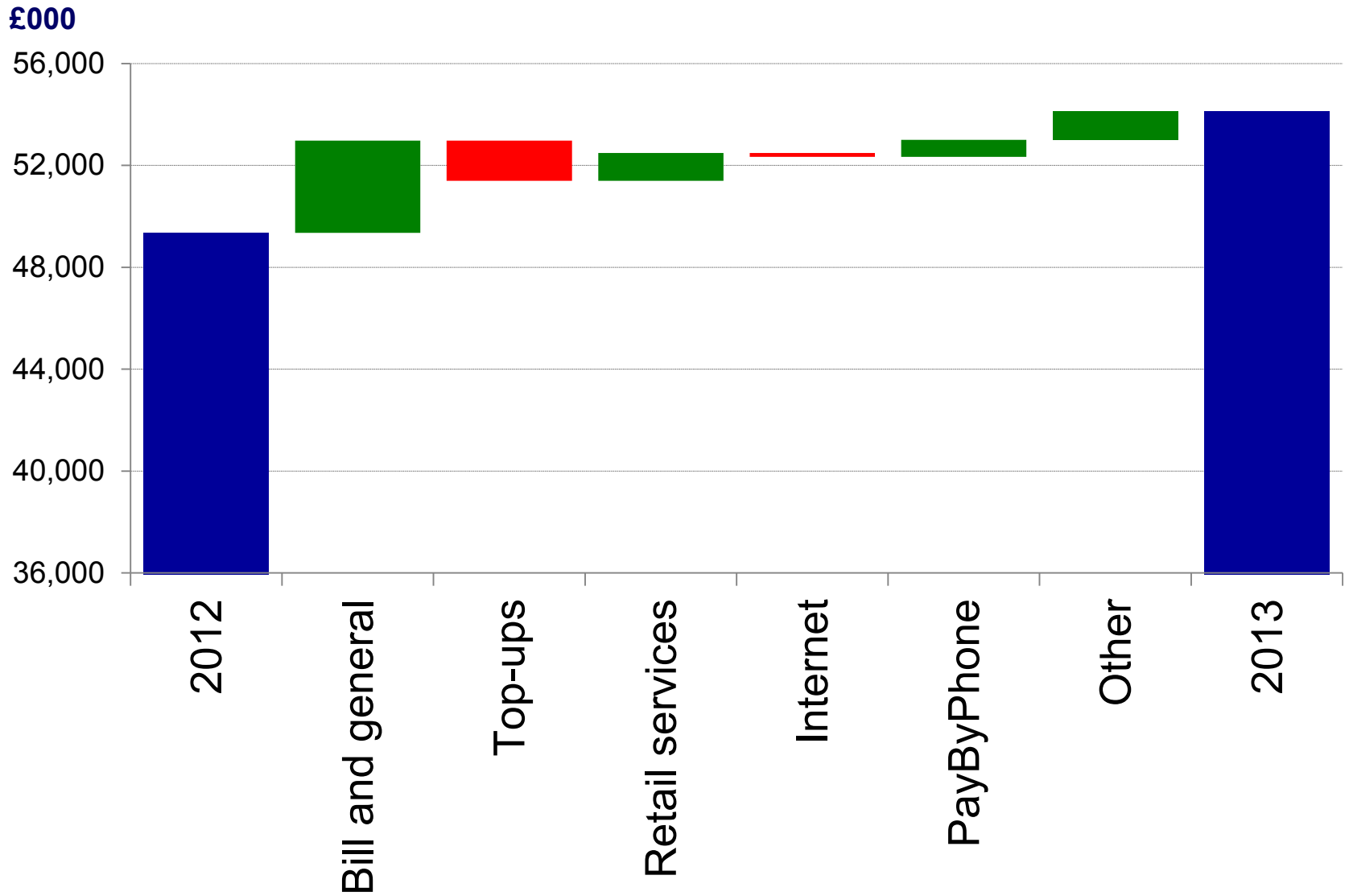


1. Net revenue is revenue less commissions paid to retail agents, the cost of mobile top-ups and SIMs where PayPoint is principal, card scheme sponsors' charges and the cost of out-sourced call centres.



Net revenue

Period ended September 2013



Cash generation and use

Period ended September	2011	2012	2013
	£m	£m	£m
Operating cash flows	18.9	21.4	24.1
Working capital	(5.5)	(2.7)	(7.0)
Cash generated by operations	13.4	18.7	17.1
Tax paid	(5.3)	(5.2)	(5.0)
Net cash inflow from operating activities	8.1	13.5	12.1
Net cash used in investing activities	(2.4)	(5.4)	(5.6)
Cash settled share based remuneration	-	-	(5.3)
Equity dividends: - Final	(10.6)	(12.1)	(13.7)
- Special	-	-	(10.2)
Net cash used in financing activities	(10.6)	(12.1)	(29.2)
Net decrease in cash	(4.9)	(4.1)	(22.7)
Cash at beginning of period	26.5	35.5	46.6
Effects of foreign exchange rate changes	(0.1)	(0.4)	(0.4)
Cash at end of period	21.5	31.0	23.5

Financial review - summary

- Strong balance sheet
- Continued growth in:
 - net revenues
 - earnings
 - dividends
- On track to meet the company's expectations taking into account the timing of expenditures

Operational review

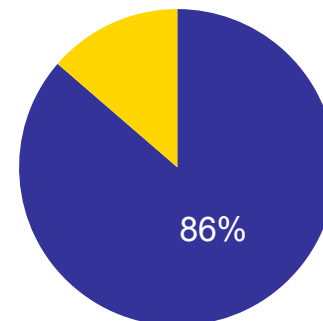


Retail (UK, Ireland & Romania)

- Strongly differentiated, over-the-counter payment proposition
- The network:
 - Over 34,000 convenience stores open early until late
 - Servicing most major utilities and service companies with long term contracts, some with exclusivities
 - In the UK, a good mix of major chains, buying groups and independents with low churn (c. 2% pa)
- Offering a variety of services:
 - *Cash in*: household bill payments, mobile top-ups and e-money loads
 - *Cash out*: DWP's Simple Payment service, energy company rebates, local authority payments
 - *Retail services*: Parcels, ATMs, broadband, money transfer, SIMs, debit/credit processing, receipt advertising
 - Collect+ JV profitable ahead of expectations
- Leading technology partner:
 - Market leading point of sale for payments and services

Period ended September 2013

Retail as a percentage of group net revenue



	2012	2013
Transactions (m)	293	289
Average spend per transaction (£)	14.6	15.3
Transaction value (£m)	4,264	4,428
Net revenue (£m)	42.5	46.7

UK multiple retail partners include:



UK clients include:



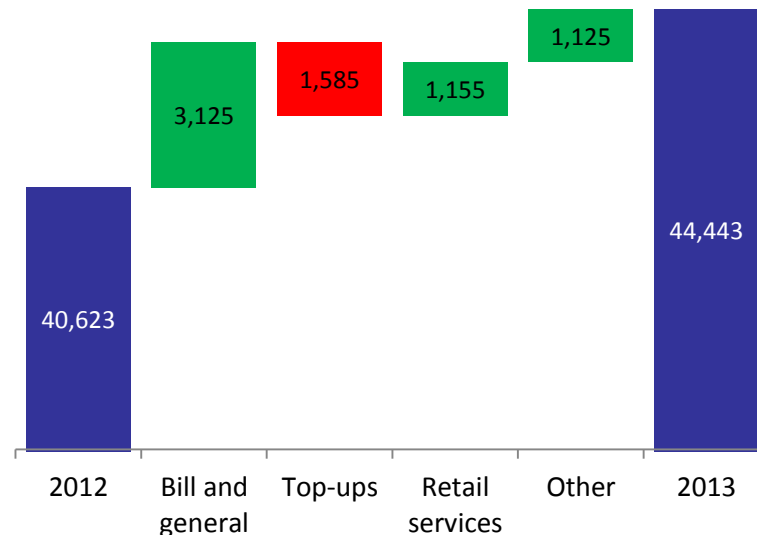
Retail

UK & Ireland

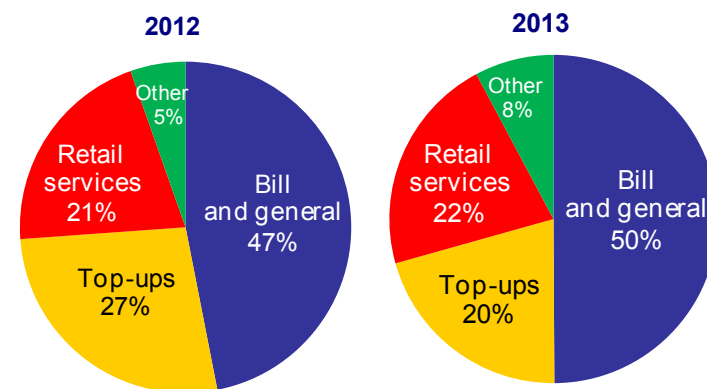
- Bill and general payment revenues continued to show growth, enhanced by the DWP's Simple Payment service
- Net revenue growth across most retail services products
 - Good retail services network growth: +400 ATMs, +900 credit/debit sites, +300 money transfer sites
 - ATM transactions +17.7%, credit and debit +13.3%, SIMs +26.2%, money transfer +59.1% and parcels volume up 72.2%
- Over 1,000 new PayPoint sites added. Sales success in retail services helped to increase retail yield
- Continued retail service innovation
 - Roll out of virtual terminals continued. Epos integration with most key providers
 - Broadband connectivity in nearly 6,000 sites, with new broadband ATM to be rolled out in the second half
 - Single daily settlement has benefited retailers

Period ended September

Retail net revenue £000



Retail net revenue by service



Other net revenue includes fees for SBI charging, early settlement, software development, configuration and settlement of claims

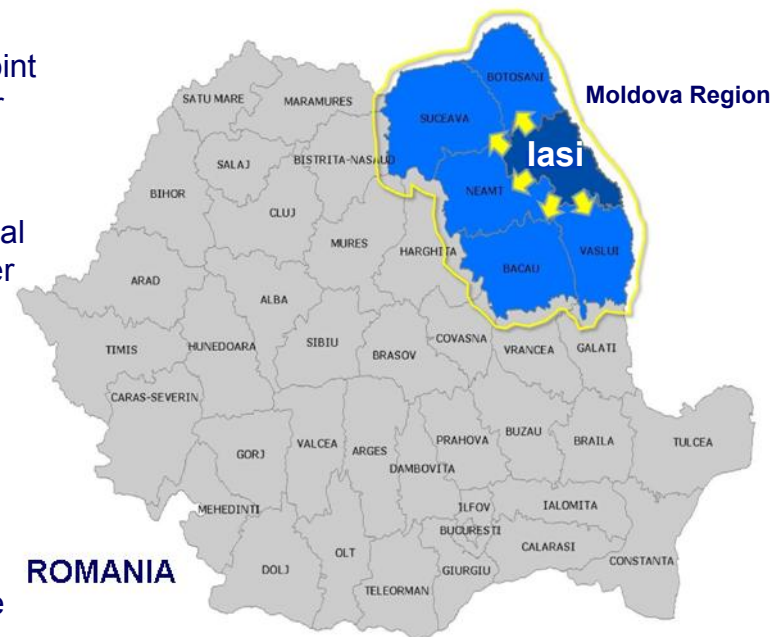
Retail

Romania

- Bill payment transactions increased by 40.9% helped by the addition of RCS & RDS (branded DIGI), one of the largest bill issuers in Romania, and top-ups by 1.6%
- Bill payment market share 13.7% (September 2013) with significant growth opportunities supported by national TV advertising campaigns to increase awareness
- Research has shown that prompted awareness of the PayPoint brand in Romania has risen from 33% to 47% in the last year (Catibus survey)
- In addition to national clients there is a fast growing list of local clients: water, financial and refuse collection, providing further differentiation
- Retail network (approaching 8,000 sites) continued to grow through initiatives with clients such as EoN (below) to encourage increases in market share
- Following the successful replacement of the Post Office in the county of Iasi for EoN, we have extended the programme across the remainder of the region of Moldova. Other utility clients across the country are also showing interest

Period ended September

	2012	2013
Transactions (m)	14.4	19.3
Transaction value (RON m)	1,106	1,662
Terminal sites	7,002	7,767



Romanian clients include:

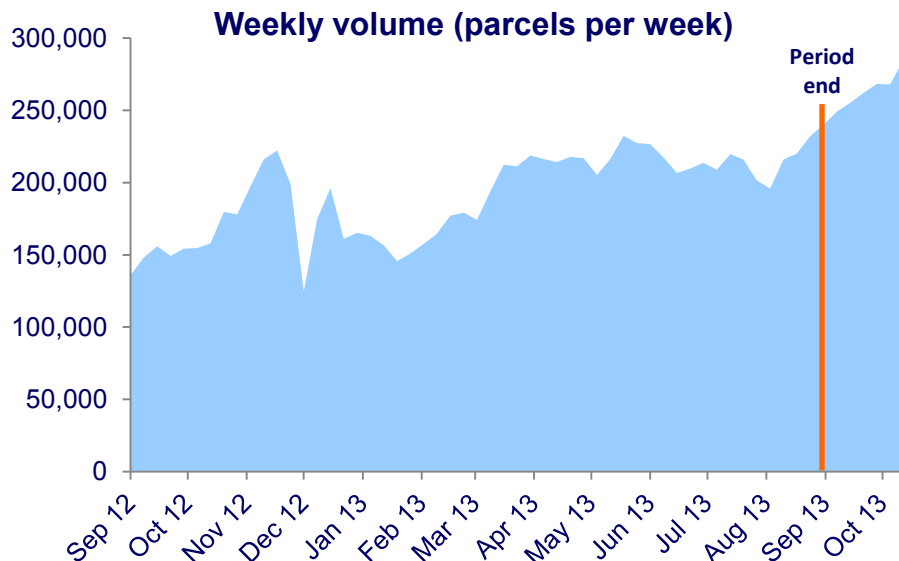


- JV with Yodel to transform shopping fulfilment for consumers
- Pioneer and clear market leader in parcel collection and returns through local shops, as convenient alternatives to home delivery or Post Offices
- C2C and B2C parcel services have experienced strong growth
 - 5,444 sites (+3.6% growth since year end)
 - 260 participating brands (+22.6% growth since year end)
 - Total volume growth 1.7x and revenue growth 1.9x
 - JV became profitable

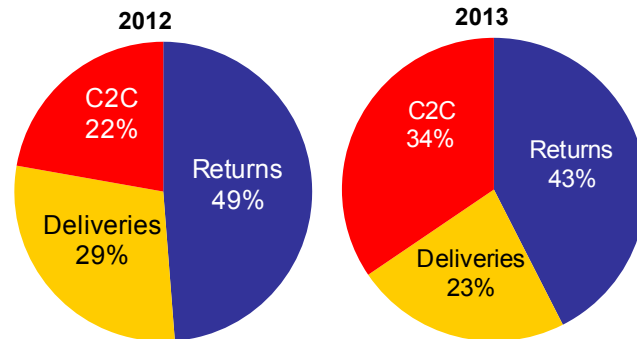
Period ended September

Collect+ at 100%	2012	2013
Transactions (millions)	3.3	5.7
Collect+ revenue (£m)	7.5	14.3
JV (loss)/profit* (£m)	(1.4)	0.5

* JV loss/profit at 100%. PayPoint reports 50% of this profit in the Consolidated Income Statement as well as the revenues arising in PayPoint UK Retail.



Revenue by service



Collect+ is reported in the Consolidated Income Statement on a profit after tax basis only and therefore its revenue and net revenue are not included in the consolidated revenue and net revenue.

Corporate customers include:

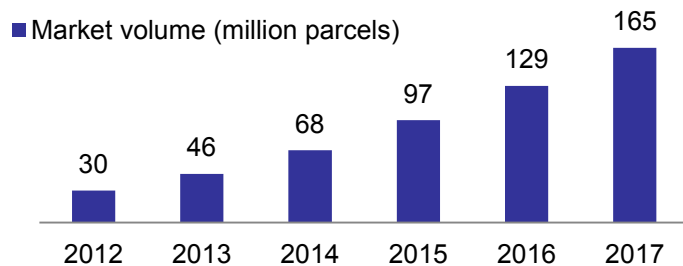
Collect+

- Collect+ solves the retailer challenge to provide consumers with a more convenient and flexible delivery and returns service
- Customer research continues to demonstrate a growing preference for parcel collection point services; customers love the service
- Collect+ will continue to grow its network to complement customer lifestyles
- Choice of delivery options and ease of returns are key determinants in customer choice of retailer
- The click and collect market is anticipated to grow strongly as consumers adapt to alternative delivery locations
- Collect+ attracting competition but remains market leader



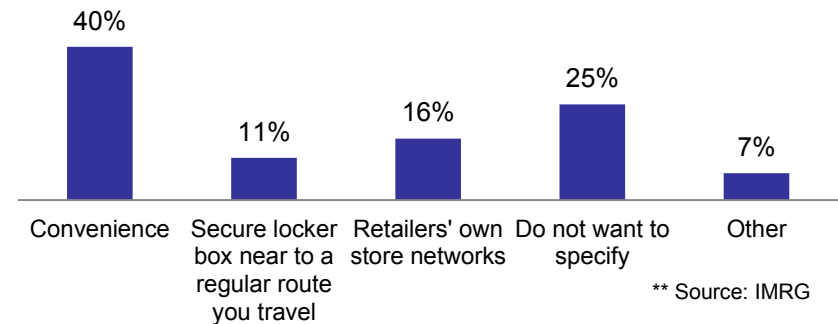
Source IMRG Home Delivery Report 2013 / Collect+/Opinion Matters research 2013 / Collect+/PayPoint research 2013:

Annual market growth of UK Click & Collect volume*



* Source: IMRG

If customers could choose alternative delivery locations, 40% would select locations consistent with the PayPoint/Collect+ network (2012: 37%)**



** Source: IMRG

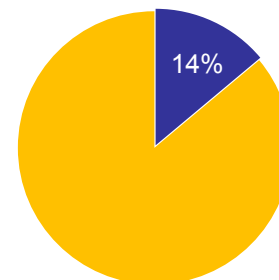
Corporate customers include:



e&m commerce

- Core to group strategy to provide clients with multi-channel payment capability
- Accesses fast growing markets and acts as a bridge for the eventual migration of cash to electronic payments
- Businesses now under single management to position better our capability to secure profitable growth
- Internet and mobile payments capabilities are being more closely integrated

Period ended September 2013
e&m commerce as a percentage of group net revenue



Period ended September	2012	2013
Transactions (m)	51.7	63.2
Transaction value (£m)	2,378	2,485
Net revenue (£m)	6.9	7.4

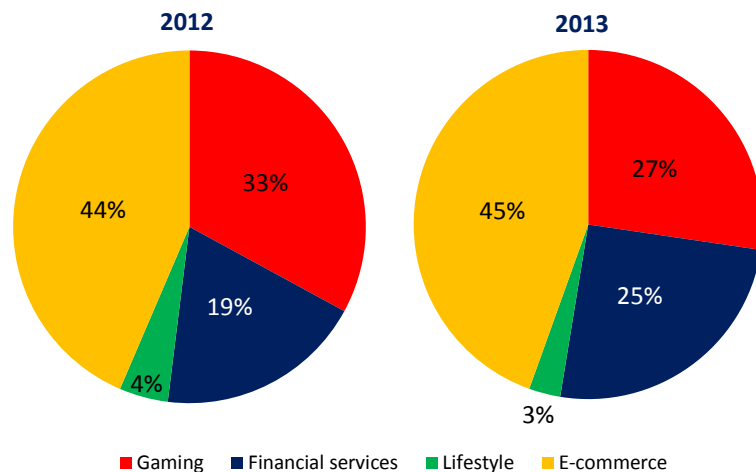
Web merchant partners include:



e&m commerce - Our Internet payment business (PayPoint.net)

- One of the largest independent PSPs in the UK, based on revenues
- Provides secure debit/credit card and other payments for web merchants as well as fraud screening and reporting systems
- Volumes growing (17%) but revenue marginally down
 - Growth in transactions dominated by larger merchants who benefit from lower pricing
 - Includes 1.3m energy prepayment transactions
- Broad, stable portfolio:
 - No single customer represents more than 5% of revenues
 - 90% of revenues from customers using us for more than 1 year; 47% more than 5 years
- Closer working with PayByPhone should bring revenue opportunities

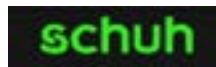
Internet net revenue by service



Web merchant partners include:



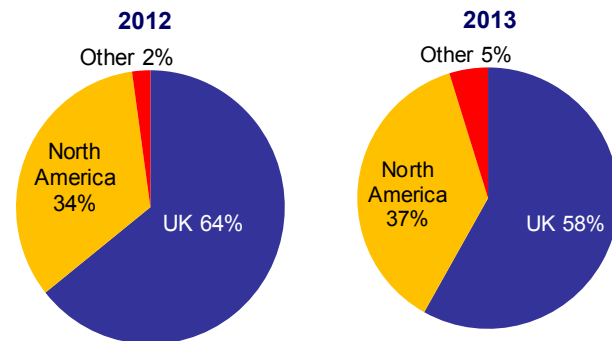
FIREBOX



e&m commerce - Our mobile payment business (PayByPhone)

- Leader in mobile parking payments in UK, France, USA and Canada, and well placed in fast growing markets
- Processed more than 100 million payments since launch
- Over 6.5 million users have registered on our system since inception
 - Over 120,000 new users added on average every month, up 20% on last financial year
 - Over 250,000 individuals used the service on average every week
- Continued development
 - Focus on urban mobility (parking, toll payments, bicycle rental)
 - New API to allow non-parking payments
 - Les Taxis Bleus (2nd largest taxi operator in Paris) trial
- Success in sales and implementation
 - Launched across Southwark, Brighton and Lambeth in the UK
 - US recent launches include: Seattle, Dallas, Galveston - the first significant PBP-only initiative in North America
 - Won Massachusetts Bay Transport Authority from competitor
 - 8 further wins in France (including Montpellier and Nice) and 19 contracts in implementation
 - Geneva won
- Path to profitability through revenue growth and cost improvements e.g. call centre and text costs

Period ended September
PayByPhone net revenue by geography



PayByPhone transaction volume 000



PayByPhone clients include:



Summary and outlook



Summary and outlook

Current year trading is in line with the company's expectations and provides a strong foundation for future growth

We will continue to execute our strategy:

- Leverage and grow our retail business
 - retail network expansion
 - continued development of our retail services proposition
 - new clients, increase market share in existing clients
- e&m commerce increasing integration between internet and PayByPhone will enhance our capability and opportunity for profitable growth in fast growing markets
- Continued investment into the group payments platform to drive greater multi channel capability and efficiencies

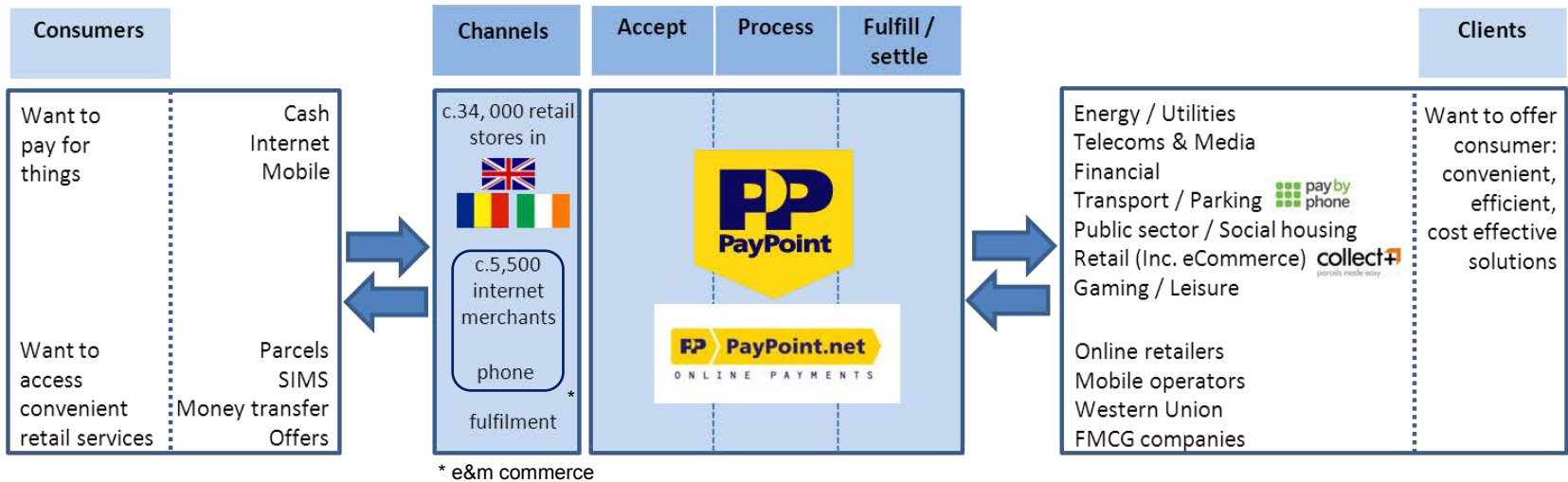
PayPoint UK Retail, Romania, PayByPhone and Collect+ are all market leaders and are getting stronger in their markets

The essence of what we do



The 'essence' of what we do

- We process high volume consumer transactions, for **multi-channel payments** and **retail services** (e.g. parcels) for clients in **vertical markets**, through **integrated flexible platforms**
- Payments are typically low value and cover retail, internet and mobile, with money flowing to and from clients and consumers
- The platform connects to retailers and internet merchants, across different geographies, to whom we add value by providing new services
- We aim to help our clients deliver greater convenience to their consumers



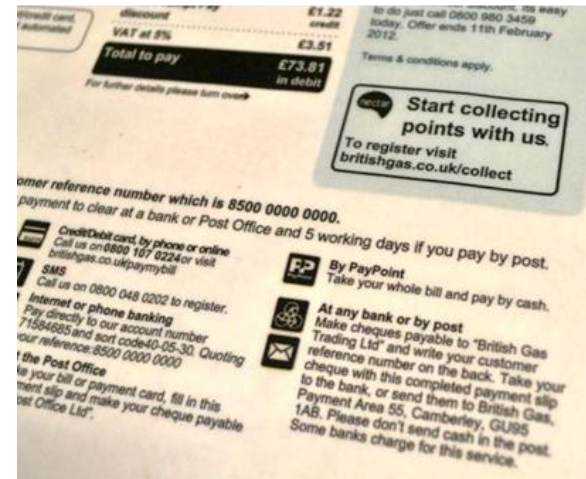
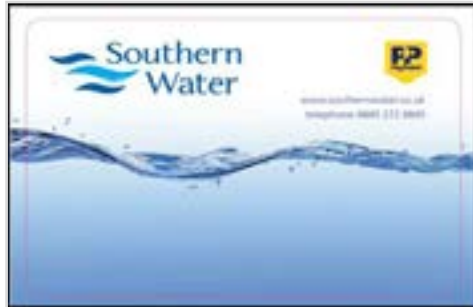
We aim to grow by leveraging our platform in targeting more clients, merchants and retailers, in turn attracting more consumers to use our services

Materials to support the consumer transaction

UK Retail



UK Retail: Client payment media



UK Retail: Retail store



UK Retail: Retailer external signage



UK Retail: In store merchandising



UK Retail: Terminals and ATMs



UK Retail: Receipts



Transport Ticketing

Sample SPAR Tag



E Top-up



E Voucher



Utility Payment



UK Retail: PPOS virtual terminal



UK Retail consumer

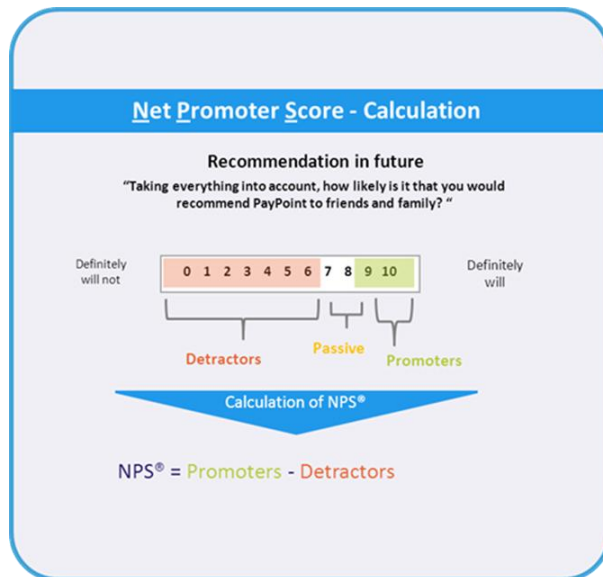


UK Retail consumer

- Almost 20% of UK adults have used a PayPoint UK Retail product or service in the last 12 months*
- Strong consumer advocacy
 - 98% customer satisfaction - very satisfied (86%) or satisfied (12%)**
 - High net promoter score of 71 (comparable to Apple and Virgin)*



*TNS Omnibus survey March 2013 ** IpsosMORI Customer Exit Poll December 2012



NPS® - Word of Mouth:

Promoters will talk positively about their (distributor) experience and will therefore be likely to recommend PayPoint to friends/relatives = GAIN of PROSPECTS

Detractors will not talk positively about their (distributor) experience, and could talk negatively, thereby preventing friends/relatives from using PayPoint = LOSS OF PROSPECTS



Materials to support the consumer transaction

PayByPhone



PayByPhone: Parking payment: IVR, SMS, mobile web




TO PAY CALL:
0207 005 0055
Call charged at local rate

OR VISIT:
paybyphone.co.uk
See site of location for more payment details


LOCATION 12345





To pay call:
0207 005 0055
Call charged at local rate

Or visit:
paybyphone.co.uk








Parking fees will be charged to your credit or debit card. Options fees are charged at 50p per text. Visit our site: www.southcoast.gov.uk/parking

Location 12345






Payez par mobile
Stationnez plus facile!



1 Connectez-vous
SMARTPHONE ET INTERNET
paybyphone.fr




2 Entrez le code tarif et confirmez la durée
TARIF HORAIRE
62500
TARIF RESIDENT **62501**

Conditions générales et détails consultables sur paybyphone.fr


PayByPhone: Les Taxis Bleus



PAYEZ VOTRE TAXI PAR MOBILE !

scannez

OU

connectez-vous

paybyphone.fr

entrez le code taxi et validez 3883

LES TAXIS BLEUS 3609

paybyphone

la 1ère fois ? créez un profil avec votre carte bancaire.

1. Passenger scan or connect



2. Driver enters amount



3. Passenger confirms payment



Materials to support the consumer transaction

Collect+





The screenshot shows the collect+ website interface. At the top, there is a navigation bar with the collect+ logo and the tagline "parcels made easy". Navigation links include "for ebay", "merchants", "FAQs", "news", and "contact". There are also social media icons for Facebook, Twitter, and LinkedIn. Below the navigation bar, there are three main action buttons: "find your shop", "return a parcel", and "send a parcel", along with a "track" button. A "sign in" link is also present. The main content area features a large heading "Parcels made easy - at your local corner shop!" followed by three bullet points: "Send & collect parcels from early 'til late, 7 days a week", "Return items to many leading retailers FREE", and "Send parcels to friends & eBay buyers from £4.89". Below this, there are three search options: "find your local shop", "return a parcel", and "send a parcel". Each option has a corresponding form with a "Search" or "Send" button. The background of the main content area is a map of London with several "here" markers indicating local shops. Below the search options, there is a three-step process diagram: 1. Attach a label (with sub-points: "it's easy to print one online" and "We accept parcels up to 10kg"), 2. Drop off your parcel (with sub-points: "Over 5,750 corner shops nationwide" and "No more lost Saturdays or lunchtime queues"), and 3. Relax (with sub-points: "Online tracking on all parcels" and "Compensation cover included"). Below the process diagram, there is a section titled "Return items to these leading brands with Collect+" featuring logos for ebay, HOUSE OF FRASER, isme, JD, and KARE. A small graphic on the right says "You can even collect your parcels from a local shop. No more waiting in or queuing to parcel shops! (except here!)". At the bottom, there are links for "Terms & Conditions", "Terms of Use", and "New Privacy Policy". The footer contains copyright information: "© 2011 Collect Plus Limited. Registered Number: 07852221. VAT Number: 241332791. Registered Address: Collect Plus Corporation House, Watton, Northampton, NN17 1LQ". There are also several award logos, including "Supply Chain Winner" and "Retail Systems Awards 2011".



collect+
parcel made easy

find your shop | return a parcel | send a parcel | track

create account | sign in

1 Enter parcel details

Recipient's name: _____ House No. or Company: _____
 Address line 1: _____
 Clarendon Road
 Town/City: _____ County: _____
 London
 Postcode: _____
 W5 1AB **Find**

	Light 0-2kg	Regular 2-5kg	Heavy 5-10kg
Standard Service Typically 2 working days	£3.99	£7.19	£8.29
Express Service Typically 3-5 working days	£4.89	£8.19	£8.29

Choose your level of cover & proof of delivery
 ESO Cover + Online Tracking: **FREE**
 Your email address: _____

Continue | **ADD ADDRESSES**

2 Review & confirm

3 Pay

4 Print

5 Drop the parcel at a shop

Delivered to the door from £4.89

Delivered to a local shop for the recipient to collect, just £5.29 up to 10kg
 We'll tell them when it arrives, ready for them to collect for up to 10 days



[for ebay](#) [merchants](#) [FAQs](#) [news](#) [contact](#)

[find your shop](#)

return a parcel

[send a parcel](#) [track](#)

[create account](#) [sign in](#)

Returns made easy - at your local shop

1. Attach a Collect+ label

- You can easily print one online
- Choose your retailer to begin

2. Drop off your parcel at a shop

- Over 5,250 shops open late, 7 days a week
- No more lost Saturdays or lunchtime queues

3. Relax

- You'll receive proof of postage
- Online tracking on all parcels

Choose your retailer from the list below or try typing their name:

	▶ Book a return
	▶ Book a return
	▶ Book a return
NEW LOO	▶ Book a return
	▶ Book a return
	▶ Book a return

- ▶ Absolute Snow
- ▶ Additions - Very
- ▶ ADF
- ▶ Adventure Northumberland
- ▶ Alexon
- ▶ Amazon
- ▶ Andrew James
- ▶ Ann Harvey
- ▶ Apparel4Outdoors
- ▶ AQIAG
- ▶ Argos Outlet
- ▶ Ark
- ▶ Artigiano
- ▶ ASDA Direct & Gemma of Scots

[Terms & Conditions](#) [Terms of Use](#) [New Privacy Policy](#)

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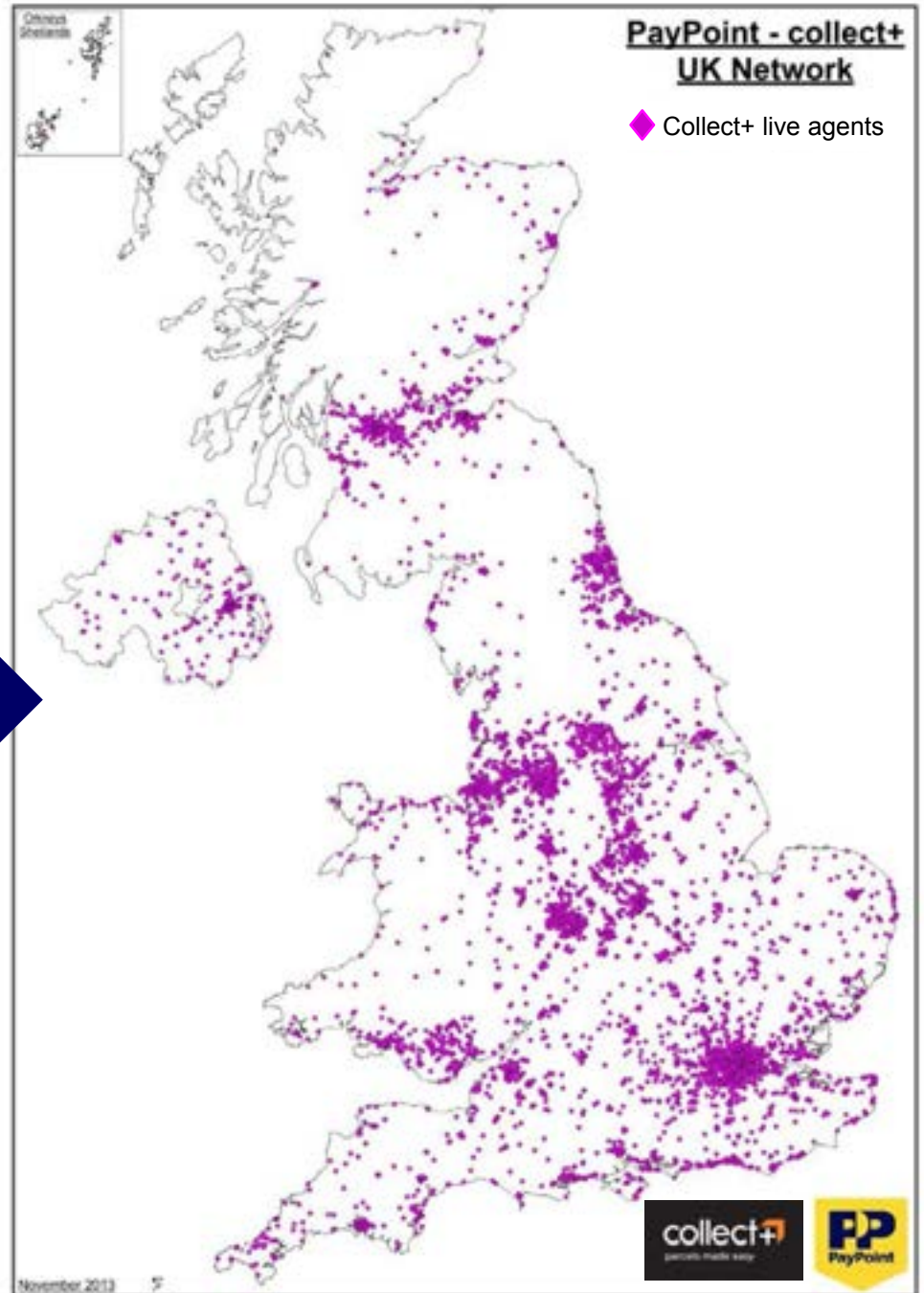
Collect+: Phone pick up barcode



Collect+: UK Network

- Target network density
 - 1 Mile urban
 - 5 Mile rural

**Over 5,500
locations live**



Materials to support the consumer transaction

PayCash



PayCash – merchant’s website



Our Brands [Moonpig](#) [Photobox](#) [Invitations & Announcements](#)

moonpig.com Questions? Call 0845 4500 100 Hello Vivienne [Logout](#) [My Account](#) [Where's my order?](#) [Help](#) 1 item - £3.59 [View Basket](#)

[Cards](#) [Flowers](#) [Gifts](#) [Search](#)

Payment Options

Pay by card [Select](#)

Pay for your order with a credit or debit card

Add Prepay and Checkout [Select](#)

prepay club Save money and make ordering simple. Add £20 or more to your account and we'll add an extra 25% free.

Pay with PayCash [Select](#)

If you don't want to use a credit / debit card, pay for your order with cash at a PayPoint outlet

[Back](#)

Moonpig Products
[Greetings Cards](#)
[Flowers](#)

Helpful Links
[Delivery Information](#)
[FAQs](#)

About Moonpig
[About Us](#)
[Contact Us](#)

Our Apps
[iPhone](#) [Android](#)

PayCash – consumer voucher





Pay cash at PayPoint

Pay for your online purchase in cash at any one of nearly 20,000 PayPoint outlets across the UK!



moonpig.com

Thank you for your order, the details of which are as follows:

- Amount Payable: £10.76
- Order Number: ULWZR6

Please print out this invoice and take it to a PayPoint outlet. In the event that you are unable to print this invoice, please make a note of the 19 digit number below the barcode. When making payment, you must pay the full amount in order for your purchase to be confirmed.

To print this invoice, please [click here](#).

Please note, to achieve same day despatch from Monday to Friday, we'll need confirmation of your cash payment from the PayPoint retailer by 2pm. It will take up to 15 minutes for the PayPoint system to confirm the payment to Moonpig. Therefore, please ensure you pay by cash at a PayPoint outlet by 1.45pm at the latest to have your order despatched on the same day.

Nearest PayPoint Outlet?

Over 95 per cent of all UK households are within one mile in urban areas or five miles in rural areas of the nearest PayPoint outlet.

To find your nearest outlet simply [click here](#) or visit www.paypoint.com/locator



9826 1645 0267 3384 851
£10.76



ONLINE PAYMENTS

Pay cash at PayPoint: Your Order Invoice



Order ULWZR6
Expires on 05/06/2012

You can pay at any PayPoint outlet by taking this printed invoice and presenting it to the cashier. Your goods will be dispatched by the merchant once payment has been cleared. If you require any further assistance regarding this order, please contact the merchant.

Agent instructions: Take the customer's cash and scan the barcode on this invoice. If the barcode will not scan, type in the 19 digit code beneath the barcode and select 2=Barcode on the touch screen. Type in the invoice amount and press Enter. Select Confirm and hand the customer back their invoice and the PayPoint receipt.